# **Our clients**

## **Performance of Indigenous corporations**

#### Profile of corporations incorporated with ORAC

At the end of 2004–05, 2585 corporations were registered under the ACA Act. This is a targeted reduction of nearly 5 per cent reflecting a new emphasis on responsible and necessary incorporation. After rapid growth in Indigenous corporations under the ACA Act in the early 1990s, the number of incorporations annually remained steady for some years and has now started to decline (see Figure 4). It is estimated that at least as many Indigenous corporations are incorporated under other legislation. However, some corporations incorporated under other legislation are interested in transferring to ORAC when the new CATSI Bill commences to gain the benefits of ORAC's support and preventative work.

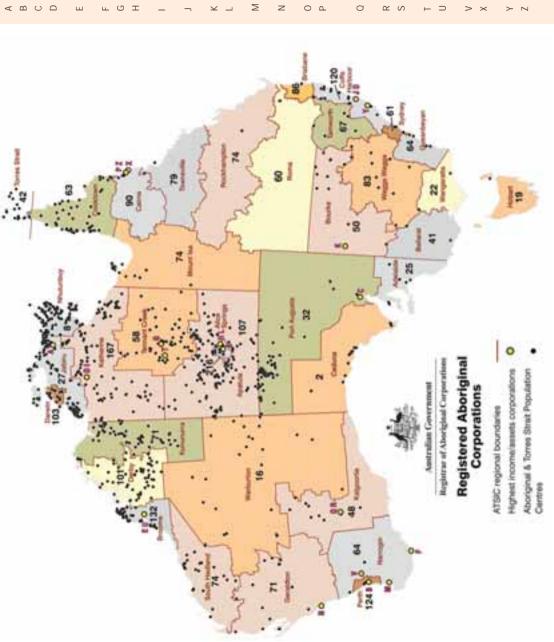
Corporations vary in size, from unfunded groups through to organisations with millions of dollars of income and assets (see Map 1 and Attachment 12 for 25 Indigenous corporations with highest known income). Corporate functions are diverse, from providing services such as health care and power supply to simply holding land, and many corporations are multifunctional.



Most groups incorporated under the ACA Act are located in remote areas (56 per cent), as Table 1 shows (on p. 23), and are publicly funded. However, some generate substantial private income—for example, corporations linked to mining compensation or to the Indigenous arts industry. Many hold significant community assets that were funded publicly and are now held privately by the corporations.

During 2004–05 corporation numbers fell in all states and territories or remained stable, with the highest falls recorded in NSW and Queensland of 62 and 40 respectively. This was due to the deregistration program undertaken by ORAC (see page 40 and Attachment 11). Breakdowns of locations of ACA Act corporations by Indigenous Coordination Centres (ICCs) and by ATSIC regions are shown in Tables 2 and 3, and Maps 1 and 2. (ATSIC regions ceased to exist from 1 July 2005, and ICC regions have taken their place.)

Location of corporations by ATSIC region, state/territory, with location of 25 highest income registered corporations at 30 June 2005 Map 1:



- Bawinanga Aboriginal Corporation
- Kaarta-Moorda Aboriginal Corporation Bungala Aboriginal Corporation
- Katherine West Health Board Aboriginal Kimberley Land Council Aboriginal Corporation
- Southern Aboriginal Corporation Corporation
- Julalikari Council Aboriginal Corporation Ngaanyatjarra Services Aboriginal

Corporation

- Durri Aboriginal Corporation Medical Sunrise Health Service Aboriginal Corporation
- Service
- Maari Ma Health Aboriginal Corporation Tjuwanpa Outstation Resource Centre
  - (Aboriginal Corporation)
- South-West Aboriginal Medical Service Wila Gutharra Community Aboriginal Aboriginal Corporation ≥
- Corporation
- Booroongen Djugun Aboriginal Corporation
  - Cairns Regional Community Development & Employment Aboriginal & Torres Strait Islander Corporation
- Bega Gambirringu Health Services Aboriginal Corporation
- Nooda Ngulegoo Aboriginal Corporation
- Anangu Pitjantjatjara Services Aboriginal Corporation
  - Anyinginyi Health Aboriginal Corporation Broome Regional Aboriginal Medical Service (Aboriginal Corporation)
    - Wheatbelt Aboriginal Corporation Bama-Ngappi-Ngappi Aboriginal
- Biripi Aboriginal Corporation Medical Centre
  - Cape York Land Council Aboriginal Corporation

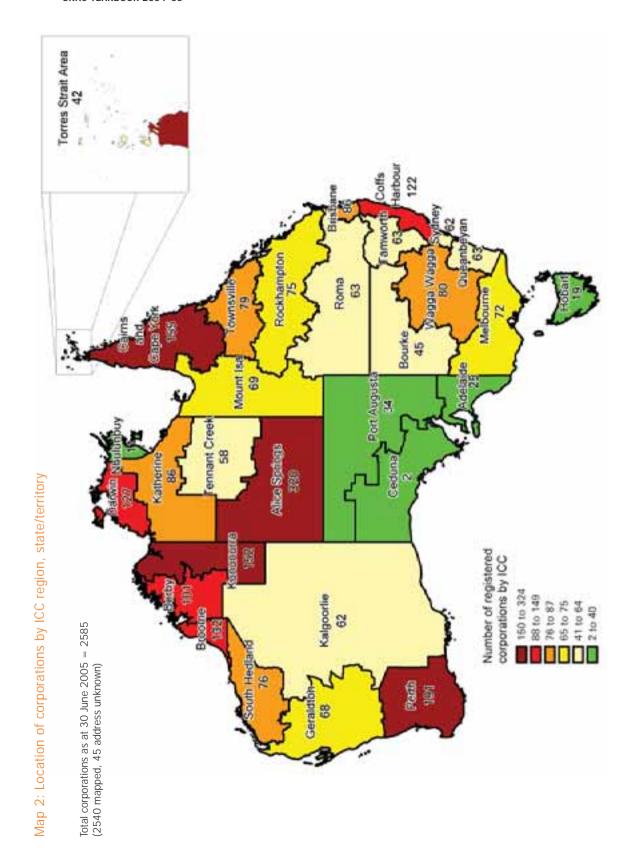


Table 1: Location of registered corporations, by remoteness and state/territory, 2004–05

| State               | Major cities | Inner regional | Outer regional | Remote | Very remote | Unknown | Total 2004-05 | Total 2003-04 |  |
|---------------------|--------------|----------------|----------------|--------|-------------|---------|---------------|---------------|--|
| ACT                 | 19           | 0              | 0              | 0      | 0           | 0       | 19            | 21            |  |
| NSW                 | 73           | 108            | 166            | 51     | 17          | 0       | 415           | 477           |  |
| NT                  | 0            | 0              | 100            | 267    | 236         | 0       | 603           | 619           |  |
| QLD                 | 65           | 65             | 175            | 93     | 171         | 0       | 569           | 609           |  |
| SA                  | 17           | 4              | 20             | 4      | 15          | 0       | 60            | 61            |  |
| TAS                 | 0            | 13             | 4              | 1      | 1           | 0       | 19            | 21            |  |
| VIC                 | 18           | 25             | 22             | 8      | 1           | 0       | 74            | 74            |  |
| WA                  | 106          | 33             | 64             | 81     | 498         | 0       | 782           | 797           |  |
| Unknown             |              |                |                |        |             | 44      | 44            | 34            |  |
| Australia           | 298          | 248            | 551            | 505    | 939         | 44      | 2585          | 2713          |  |
| Percentage of total | 11.5%        | 9.6%           | 21.3%          | 19.6%  | 36.3%       | 1.7%    | 100%          |               |  |

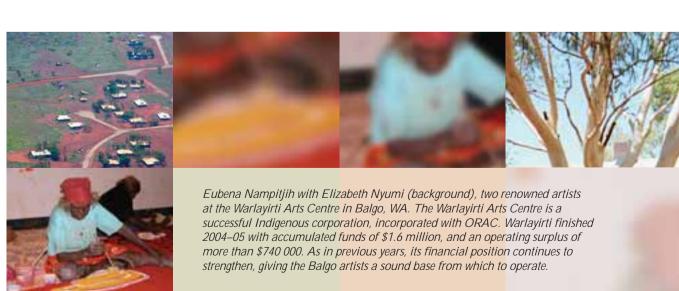


Table 2: Location of registered corporations by ICC regions at 30 June 2005

| ICC region  | Corporation numbers | % Total |
|---|---------------------|---------|
| Alice Springs                                       | 320                 | 12.38%  |
| Binaal Billa (Wagga Wagga)                          | 80                  | 3.09%   |
| Cairns and District                                 | 107                 | 4.14%   |
| Cape Yorke  | 48                  | 1.86%   |
| Central Queensland (Rockhampton)                    | 75                  | 2.90%   |
| Garrak-Jarru (Katherine)                            | 86                  | 3.33%   |
| Goolburri (Roma)                                    | 63                  | 2.44%   |
| Gulf and West Queensland (Mount Isa)                | 69                  | 2.67%   |
| Kamilaroi (Tamworth)                                | 63                  | 2.44%   |
| Kullari (Broome)                                    | 132                 | 5.11%   |
| Malarabah (Derby)                                   | 101                 | 3.91%   |
| Many Rivers (Coffs Harbour)                         | 122                 | 4.72%   |
| Melbourne   | 72                  | 2.79%   |
| Miwatj (Nhulunbuy)                                  | 11                  | 0.43%   |
| Murdi Paaki (Bourke)                                | 45                  | 1.74%   |
| Noongar (Perth)                                     | 191                 | 7.39%   |
| Nrarda-Ngarli-Yarndu (South Hedland)                | 76                  | 2.94%   |
| Nulla Wimila Kutja (Port Augusta)                   | 34                  | 1.32%   |
| Patpa Warra Yunti (Adelaide)                        | 25                  | 0.97%   |
| Queanbeyan  | 63                  | 2.44%   |
| South East Queensland Indigenous Council (Brisbane) | 86                  | 3.33%   |
| Sydney  | 62                  | 2.40%   |
| Tasmanian Regional Aboriginal Council (Hobart)      | 19                  | 0.74%   |
| Torres Strait Regional Authority                    | 42                  | 1.62%   |
| Townsville  | 79                  | 3.06%   |
| Wangka Wilurrara (Ceduna)                           | 2                   | 0.08%   |
| Wongatha (Kalgoorlie)                               | 62                  | 2.40%   |
| Wunan (Kununurra)                                   | 152                 | 5.88%   |
| Yamatji (Geraldton)                                 | 68                  | 2.63%   |
| Yapakurlangu (Tennant Creek)                        | 58                  | 2.24%   |
| Yilli Rreung (Darwin)                               | 127                 | 4.91%   |
| Unknown   | 45                  | 1.74%   |
| Total   | 2585                | 100.00% |

Table 3: Location of registered corporations by ATSIC regions at 30 June 2005

|   |     | •          |     |               |  |                              |  |
|---|-----|------------|-----|---------------|--|------------------------------|--|
| ATSIC region  |     | ration num |     | % of<br>total | Variation<br>number<br>2003–04/<br>2004–05 | Variation % 2003–04/ 2004–05 |  |
| Alice Springs   | 220 | 224        | 216 | 8.35%         | -8   | -3.57                        |  |
| Binaal Billa (Wagga Wagga)                                | 77  | 86         | 83  | 3.21%         | -3   | -3.49                        |  |
| Binjirru (Wangaratta)                                     | 21  | 25         | 22  | 0.85%         | -3   | -12.00                       |  |
| Cairns and District                                       | 96  | 91         | 90  | 3.48%         | -1   | -1.10                        |  |
| Central Queensland (Rockhampton)                          | 85  | 74         | 74  | 2.86%         | 0  | 0.00                         |  |
| Central Remote Regional<br>Council (Apatula)              | 111 | 106        | 107 | 4.14%         | 1  | 0.94                         |  |
| Garrak-Jarru (Katherine)                                  | 98  | 93         | 167 | 6.46%         | 74   | 79.57                        |  |
| Goolburri (Roma)  | 79  | 66         | 60  | 2.32%         | -6   | -9.09                        |  |
| Gulf and West Queensland (Mount Isa)                      | 76  | 77         | 74  | 2.86%         | -3   | -3.90                        |  |
| Jabiru  | 35  | 34         | 27  | 1.04%         | -7   | -20.59                       |  |
| Kamilaroi (Tamworth)                                      | 72  | 75         | 67  | 2.59%         | -8   | -10.67                       |  |
| Kullari (Broome)  | 130 | 129        | 132 | 5.11%         | 3  | 2.33                         |  |
| Malarabah (Derby)   | 108 | 106        | 101 | 3.91%         | -5   | -4.72                        |  |
| Many Rivers (Coffs Harbour)                               | 122 | 133        | 120 | 4.64%         | -13  | -9.77                        |  |
| Miwatj (Nhulunbuy)  | 13  | 9          | 8   | 0.31%         | -1   | -11.11                       |  |
| Murdi Paaki (Bourke)                                      | 47  | 48         | 50  | 1.93%         | 2  | 4.17                         |  |
| Noongar (Perth)   | 92  | 85         | 74  | 2.86%         | -11  | -12.94                       |  |
| Noongar Country (Narrogin)                                | 140 | 126        | 124 | 4.79%         | -2   | -1.59                        |  |
| Nrarda-Ngarli-Yarndu<br>(South Hedland)                   | 76  | 65         | 64  | 2.48%         | -1   | -1.54                        |  |
| Nulla Wimila Kutja<br>(Port Augusta)                      | 34  | 33         | 32  | 1.24%         | -1   | -3.03                        |  |
| Patpa Warra Yunti (Adelaide)                              | 23  | 25         | 25  | 0.97%         | 0  | 0.00                         |  |
| Peninsula (Cooktown)                                      | 72  | 66         | 63  | 2.44%         | -3   | -4.55                        |  |
| Queanbeyan  | 76  | 79         | 64  | 2.48%         | -15  | -18.99                       |  |
| South East Queensland<br>Indigenous Council<br>(Brisbane) | 102 | 96         | 86  | 3.33%         | -10  | -10.42                       |  |
| Sydney  | 77  | 77         | 61  | 2.36%         | -16  | -20.78                       |  |
| Tasmanian Regional<br>Aboriginal Council (Hobart)         | 21  | 21         | 19  | 0.74%         | -2   | -9.52                        |  |
| Torres Strait Regional<br>Authority                       | 45  | 46         | 42  | 1.62%         | -4   | -8.70                        |  |
|   |     |            |     |               |  |                              |  |

| ATSIC region                    |      | ration num |      | % of<br>total | Variation<br>number<br>2003–04/<br>2004–05 | Variation<br>%<br>2003–04/<br>2004–05 |  |
|---------------------------------|------|------------|------|---------------|--|---------------------------------------|--|
| Townsville                      | 108  | 93         | 79   | 3.06%         | -14  | -15.05                                |  |
| Tumbukka (Ballarat)             | 46   | 50         | 41   | 1.59%         | -9   | -18.00                                |  |
| Wangka Wilurrara (Ceduna)       | 2    | 2          | 2    | 0.08%         | 0  | 0.00                                  |  |
| Western Desert (Warburton)      | 15   | 16         | 16   | 0.62%         | 0  | 0.00                                  |  |
| Wongatha (Kalgoorlie)           | 45   | 47         | 48   | 1.86%         | 1  | 2.13                                  |  |
| Wunan (Kununurra)               | 153  | 146        | 71   | 2.75%         | -75  | -51.37                                |  |
| Yamatji (Geraldton)             | 79   | 74         | 71   | 2.75%         | -3   | -4.05                                 |  |
| Yapakurlangu<br>(Tennant Creek) | 57   | 57         | 58   | 2.24%         | 1  | 1.75                                  |  |
| Yilli Rreung (Darwin)           | 98   | 99         | 103  | 3.98%         | 4  | 4.04                                  |  |
| Unknown                         | 110  | 34         | 44   | 1.70%         | 10   | 29.41                                 |  |
| Total                           | 2861 | 2713       | 2585 | 100.00%       | -128                                       | -4.72                                 |  |

Note: Queanbeyan number included ACT corporations

### Income of corporations

Figure 5 and Table 4 show the wealth of Indigenous corporations (where known). Those corporations with significant incomes usually also have significant assets. Analysis by ORAC indicates that most corporations under the ACA Act are small to medium in their income, assets and number of employees. However, a growing number are large in that they have substantial income (see Attachment 12). Also, a significant number have little income and substantial assets. These findings have implications for many aspects of ORAC's work, especially legislative reform and risk management.

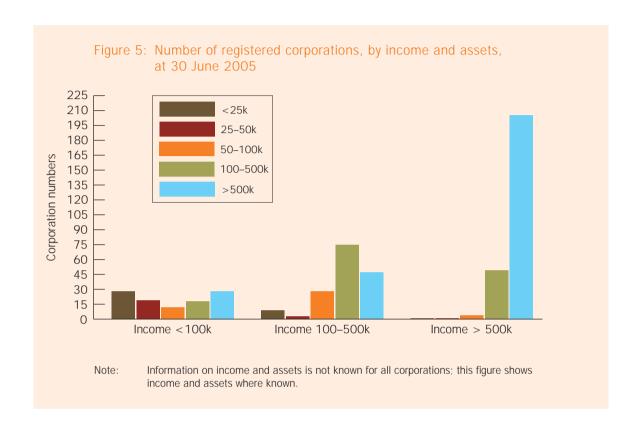


Table 4: Number of corporations by income and assets at 30 June 2005

| Income and assets | <25k | 25-50k | 50-100k | 100-500k | >500k | Total |  |
|-------------------|------|--------|---------|----------|-------|-------|--|
| Income < 100k     | 28   | 19     | 12      | 18       | 28    | 105   |  |
| Income 100-500k   | 9    | 3      | 28      | 75       | 47    | 162   |  |
| Income > 500k     | 1    | 1      | 4       | 49       | 205   | 260   |  |
| Total             | 38   | 23     | 44      | 142      | 280   | 527   |  |

## **Funding of corporations**

The major known funding bodies of corporations under the ACA Act in 2004–05 were the Department of Employment and Workplace Relations, the then Department of Family and Community Services, and the Office of Aboriginal and Torres Strait Islander Health (OATSIH) at the Department of Health and Ageing.

Table 5: Funding by major Australian Government agencies of registered corporations at 30 June 2005

|  | No. of 2004–05 corporations |  |
|--|-----------------------------|--|
| Department of Employment and Workplace Relations \$221       | 880 611* 105                |  |
| Department of Family and Community Services \$52             | 2 007 508 95                |  |
| Office of Aboriginal and Torres Strait Islander Health \$104 | 4 573 471 103               |  |

<sup>\*</sup>This amount is the budgeted funding by the Department of Employment and Workplace Relations (DEWR) of registered corporations for 2004–05 rather than actual expenditure at 30 June 2005.

Other sources of public funds include a wide range of Australian Government agencies and state/territory agencies, especially in Western Australia, Northern Territory and Queensland.